Techlead Next Public Company Limited

1319, Apac Tower, 26th Floor, Sukhumvit Rd,
Phra Khanong Nuea, Watthana, Bangkok 10110

Ref No. TL/SET/028.2026

September 11, 2026

Subject: Notification of Details regarding the 2nd Exercise for the Warrants to Purchase Ordinary Shares of Techlead Next Public Company Limited No. 2 (TL-W2)

To: President
The Stock Exchange of Thailand

As Techlead Next Public Company Limited (the "Warrant Issuer" or the "Company") has issued and allocated the Warrants to Purchase Ordinary Shares of Techlead Next Public Company Limited No. 2 (the "Warrants" or "TL-W2") on March 25, 2026, by virtue of the resolution of the Extraordinary General Meeting of Shareholders No. 2/2025, which was convened on September 12, 2025 and the Board of Directors Meeting No. 1/2026, which was convened on February 27, 2026, totaling 949,850,841 units in order to offer for sale to the existing shareholders proportionate to their respective shareholdings (Rights Offering), at no cost, at an allocation ratio of 6 existing ordinary shares to 1 unit of the Warrants (if there are fractional warrants resulting from the calculation, such fractions shall be disregarded). The Warrant Holders shall be entitled to exercise their rights under the Warrants to purchase the Company's reserved shares for the first time on June 30, 2026. Thereafter, the Warrant Holders may exercise their rights on the last Business Day of each quarter of each calendar year (i.e., the last Business Day of March, June, September, and December) throughout the term of the Warrants. The last Exercise Date shall be the date on which the Warrants reach 24 months from the Issuance Date of the Warrants, being March 24, 2028.

The Company would like to inform the details regarding the 2nd exercise date as follows:

1. **The 2nd Exercise Date** : September 30, 2026
2. **Notification of Intention to Exercise** : September 23 – 25, 2026 and September 28 – 29, 2026
   between 9.00 hrs. - 16.00 hrs.
   (within 5 Business Days prior to the Exercise Date)

3.	**Exercise Ratio**	:	1 unit of the Warrant is entitled to purchase 1 ordinary share of the Company. (par value Baht 1.00 per share)
4.	**Exercise Price**	:	1.00 Baht per share

5. Methods and Procedures for Exercise of the Warrants

5.1 Warrant Holders can request to receive the Notification Form of Intention to Exercise the rights to purchase the ordinary shares at the Company, or download it from the Company's website (https://www.techleadnext.com/en/resource-center). The notification of Intention to Exercise the right to purchase the ordinary shares can be made to the Company according to the Period for Notification of Intention to Exercise.

In the case where the Warrants are in the scripless system, the Warrant Holders who wish to exercise their rights shall notify their intention and submit a request form to withdraw the Warrants as specified by the SET.

a) In case the Warrant Holders have their securities trading account in the account of "Thailand Securities Depository Co., Ltd. for Depositors", the Warrant Holders who wish to exercise their rights shall notify their intention and complete the request form to withdraw the Warrants as specified by the SET, by submitting it to the securities company acting as their securities broker. The securities broker will then notify TSD to withdraw the Warrants from "Thailand Securities Depository Co., Ltd. for Depositors" account. The TSD will issue the Warrant Substitutes to be used as evidence for the exercise of rights to purchase the ordinary shares of the Company.

b) In case the Warrant Holders do not have a securities trading account and the Warrants are with TSD in the "Issuer Account", the Warrant Holders who wish to exercise their rights shall notify their intention and complete the request form to withdraw the Warrants as specified by the SET, by submitting it to TSD to withdraw the Warrants from the "Issuer Account". The TSD will issue the Warrants Substitutes to be used as evidence for the exercise of rights to purchase the ordinary shares of the Company.

The Warrant Holders (whether holding the Warrants in certificate form or through the scripless system) who wish to exercise their rights to purchase ordinary shares shall comply with the conditions concerning the notification of Intention to Exercise the Warrants by submitting the required documents within the Period for Notification of Intention to Exercise, as follows:

a) The Notification Form of Intention to Exercise the rights to purchase the ordinary shares, fully and accurately completed in all fields, signed by the Warrant Holders and submitted to the Company within the Period for the notification of Intention to Exercise.

b) Warrants or Warrant Substitutes in the form prescribed by the SET which is endorsed by the Warrant Holders in the number of Warrants specified in the Notification Form of Intention to Exercise the rights. In the event that the Warrant Holders do not exercise their rights to purchase the whole amount of ordinary shares and wish to authorize other persons to receive the new Warrants for the unexercised Warrants, the Warrant Holders shall attach a power of attorney, which signed by the Warrant Holders to authorize the other persons to receive the new Warrant for the unexercised Warrants on the Warrant Holders' behalf and send to the Company.

c) Pay the amount for exercising rights as specified in the Notification Form of Intention to Exercise the rights to purchase the ordinary shares and submit evidence of payment to the Company.

   Warrant holders who wish to exercise their rights to purchase ordinary shares shall undertake as follows:

   (1) Pay by personal cheque, cashier cheque or bank draft that can be collected in Bangkok and its vicinities within 1 Business Day as from each date of notification of the exercise of rights, and within the subscription period of ordinary shares as stipulated by the Company and marked crossed account payee to "**TECHLEAD NPN PUBLIC COMPANY LIMITED**" by specifying the name-surname and telephone numbers that can be contacted on the back side. The cheque must be dated <u>no later than September 25, 2026.</u>

- The submission period for payments made by personal cheque, cashier cheque or bank draft is from September 23 - 25, 2026, between 9.00 hrs. - 16.00 hrs.
- Please submit one personal cheque, cashier cheque or bank draft, per one Notification Form only; or

(2) Transfer the money to a bank account of the Company :

Account name	: TECHLEAD NPN PUBLIC COMPANY LIMITED
Account no.	: 061-2-57614-9
Account type	: Saving Account
Bank	: Kasikorn Bank Public Company Limited
Branch	: Suntowers Building

As well as providing evidence of the transaction received from the bank, together with specifying the name-surname and telephone number that can be contacted

- The submission period for payments made via bank transfer is from September 23 – 25, 2026 and September 28 – 29, 2026 between 9.00 hrs. - 16.00 hrs.

In this regard, the exercise of the rights to subscribe for such ordinary shares will be completed only when the Company has received the payment as specified in the Notification Form of Intention to Exercise the rights to purchase the ordinary shares or has been capable of successfully collecting such payment. If the Company does not receive, or is unable to collect, payment for any reason not attributable to the fault of the Company, the Company shall deem that the Warrant Holder has elected not to exercise the rights and that the exercise of rights to purchase the ordinary shares on such occasion has been cancelled. The Company will deliver the Warrants, together with the cheque, cashier’s cheque, or uncollectible bank draft by registered mail to the Warrant Holders at the address specified in the Notification Form of Intention to Exercise the rights to purchase the ordinary shares within 14 days from the Exercise Date. The Company will not be responsible for any interest and/or other damages under any circumstances. However, this shall not deprive the Warrant Holders of their right to exercise the Warrants to purchase the ordinary shares on any subsequent Exercise Date.

d) The Warrant Holders will be responsible for stamp duty or applicable taxes (if any) according to the Revenue Code, or any regulation or law governing the exercise of rights to purchase the ordinary shares under the Warrants.

e) Place of Contact for the Exercise of the Warrants

The Warrant Holders who wish to exercise their rights to purchase the ordinary shares may contact the following address and telephone numbers:

Office of Company Secretary, Techlead Next Public Company Limited No. 1319, Apac Tower, 26th Floor, Sukhumvit Rd, Phra Khanong Nuea, Watthana Bangkok 10110. Tel: 02-392-9750 ext. 5 or 1005

In the event of any changes to the place of contact for the exercise of the Warrants, including other channels for the exercising of rights, the Company will notify the Warrant Holders of such changes through the electronic information dissemination system of the SET.

f) Supporting Evidence for the Exercise of the Warrants:

1) Thai Individuals: A certified true copy of a valid identification card or a valid governmental officer identification card or a valid state enterprise officer identification card (in the case of any changes in name/surname which causes the name/surname to be different from the name/surname appearing on the Warrants, a certified true copy of any document issued by the governmental authority, e.g., certificate of name/surname change, etc. shall be attached), with a signature certifying the copy as true and correct. (In the case where the Warrant Holder exercising the rights is a minor, the following documents shall be attached: a consent letter from the father, mother, or legal guardian (as the case may be); a copy of the identification card of the father, mother, or legal guardian; and a certified true copy of the house registration in which the minor resides)

2) Non-Thai Individuals: A certified true copy of a valid non-Thai certificate or a valid passport, certified as a true and correct copy with a signature.

3) Thai Juristic Persons: A certified true copy of the company affidavit issued by the Ministry of Commerce for a period of no longer than 6 months prior

to the Exercise Date, duly certified by the authorized signatory(ies) whose name(s) appear on the aforementioned document and affixed with the corporate seal (if any), and certified as a true copy of the documents as specified in Clause 1) or 2) of the authorized director(ies).

4) Foreign-Registered Juristic Person: A certified true copy of the certificate of incorporation and/or a certificate of incorporation issued by the competent official of the juristic person or the government authority in the country where such juristic person is incorporated, which shall be issued within six (6) months prior to the Exercise Date, is required. Such document(s) shall certify the name of the juristic person, the name(s) of the authorized signatory(ies), the address of the head office, and the authority and/or conditions of signing authorization, together with specimen signatures of the authorized signatory(ies) and, if applicable, a power of attorney. All such documents shall be certified as true copies by the authorized signatory(ies) of the juristic person and affixed with the corporate seal (if any), and shall be accompanied by a certified true copy of the identification documents as specified in Clause 1) or Clause 2) of the authorized signatory(ies).

The documents under Clause 4) shall be notarized by a Notary Public in the country where such documents are issued, and shall be dated no longer than six (6) months prior to the relevant Exercise Date.

5) Custodian: A copy of registration documents, a custodian appointment letter, and documents under Clause 1) or 2) of the authorized signatory(ies). All such documents shall be certified as true copies by the authorized signatory(ies) of the juristic person and affixed with the corporate seal (if any).

The documents under Clause 5) shall be notarized by a Notary Public in the country where such documents are issued, and shall be dated no longer than six (6) months prior to the relevant Exercise Date.

If the Warrant Holders do not deliver evidence supporting the exercise of rights as mentioned above, the Company reserves the right to consider that such Warrant Holders do not wish to exercise their rights in the Warrants on that occasion.

However, the Company may use its discretion to allow the Warrant Holders to exercise their rights as deemed appropriate.

5.2 The number of Warrants exercised for the subscription of the ordinary shares shall be in whole units only. The Exercise Ratio shall be one (1) Warrant to one (1) ordinary share, except where adjusted pursuant to the conditions for adjustment of the Exercise Ratio.

5.3 The number of the ordinary shares to be issued upon exercise of the rights will be calculated by dividing the amount paid for exercising rights, which the Warrant Holders have paid as mentioned above, by the Exercise Price at the time of such exercise. The Company will issue the ordinary shares in whole numbers not exceeding the number of units of the Warrants multiplied by the Exercise Ratio. If there is an adjustment of the Exercise Price and/or the Exercise Ratio, resulting in fractions remaining from the calculation, the Company will not include such fractions in the calculation and will return the remaining amount from such exercise of rights to the Warrant Holders by registered postal mail to the address specified in the Notification Form of Intention to Exercise the rights to purchase the ordinary shares, within 14 days from the Exercise Date, and the Company will not be responsible for any interest and/or other damages, regardless of the circumstances. In case of an adjustment in Exercise Ratio according to the adjustment of Exercise Price and/or Exercise Ratio as specified in the adjustment condition which results in the arising of fraction of shares from the exercise of Warrants, such fractions shall be disregarded.

However, in any case of returning the remaining amount from the exercise of rights, or money received without the exercise of rights or where the rights cannot be exercised for any reason, if a cheque, draft, bank bill of exchange, or bank payment order crossed and made payable only to the Warrant Holder has been sent by registered mail to the address specified in the Notification Form of Intention to Exercise the Rights, or if the funds have been transferred to the Warrant Holder's bank account opened in Thailand as specified in the Notification Form of Intention to Exercise the Rights to Purchase Ordinary Shares, it shall be deemed that the Warrant Holder has duly received the refund. In such case, the Warrant Holder shall not be entitled to claim any interest and/or any damages whatsoever.

5.4 For each exercise of rights, the Warrant Holders shall exercise their rights to purchase not less than 100 ordinary shares and the number of units of the Warrants to be exercised to purchase the ordinary shares shall be a whole number only. However, if the Warrant Holders have the right to purchase less than 100 ordinary shares, the Warrant Holders shall exercise their rights to purchase all ordinary shares at once. Except for the last exercise of rights, the Warrant Holders can exercise their rights to purchase the ordinary shares without any minimum requirement for the number of ordinary shares.

5.5 If the Company receives the documents notifying the Intention to Exercise the rights under Clause 5.1 that are incomplete or incorrect, or if the amount received by the Company is not as specified in the Notification Form of Intention to Exercise the rights to purchase the ordinary shares, or if the Company finds that the information filled in by the Warrant Holders in the Notification Form of Intention to Exercise the rights to purchase the ordinary shares is incomplete or incorrect, or if the stamp duty (if any) is not fully affixed in accordance with the provisions of the Revenue Code, regulations, or other laws, the Warrant Holders shall make corrections within the Period for Notification of Intention to Exercise each time. If the Warrant Holders do not make corrections within such a period, the Company will deem that the Warrant Holders intend to cancel the exercise of rights to purchase the ordinary shares on that occasion. The Company shall return the money received and the Warrants to the Warrant Holder by registered mail to the address specified in the Notification Form of Intention to Exercise the Rights to Purchase Ordinary Shares within 14 days from the Exercise Date. The Company shall not be liable for any interest and/or any other damages in any circumstances. In this regard, the Warrant Holder may submit a new notification of the Intention to Exercise the rights to purchase ordinary shares on the next Exercise Date.

5.6 In case that the Warrant Holders pay for the exercise of rights incompletely, the Company has the right to take the following actions as deemed appropriate by the Company and/or the Receiving Agent (if any);

a) Consider that the number of ordinary shares subscribed is equal to either (1) the number of ordinary shares that should be received according to the rights, or (2) the number of ordinary shares that should be received according to the amount actually paid for exercising rights, which the Company has received payment in full based on the Exercise Price and the Exercise Ratio at that time, whichever is lower; or

b) Require the Warrant Holders to pay the additional amount according to the intention to fully exercise the rights within the Period for Notification of Intention to Exercise. If the Company does not receive full amount for exercising rights within the specified period, the Company shall deem that the Warrant Holders has expressed the intention not to exercise the rights to purchase the ordinary shares on that occasion, only for the portion for which the Warrant Holders have not paid the full exercise amount. In this regard, the Warrant Holders can notify the Intention to Exercise the right to purchase the ordinary shares again in the next time.

Any action of the Company shall be deemed final.

In case of a) or b), if there is a requirement to refund the money to the Warrant Holders, the Company shall return the remaining Warrants together with any remaining amount (if any) to the Warrant Holders by registered postal mail to the address specified in the Notification Form of Intention to Exercise the rights to purchase the ordinary shares, within 14 days from the Exercise Date. The Company will not be responsible for any interest and/or other damages, regardless of circumstances. However, the Warrants that have not yet been exercised shall remain valid until the last Exercise Date, unless it is the last Exercise Date.

5.7 In the event that the Company has sent a cheque, bank draft, bank bill of exchange or bank payment order, crossed and made payable only to the Warrant Holder, by registered mail to the address specified in the Notification Form of Intention to Exercise the Rights to Purchase Ordinary Shares, or has transferred the funds to the Warrant Holder’s bank account opened in Thailand as specified in the Notification Form of Intention to Exercise the Rights to Purchase Ordinary Shares, it shall be deemed that the Warrant Holder has duly received the refund. The Warrant Holder shall thereafter have no right to claim any interest and/or any damages whatsoever.

5.8 A Warrant Holder who wishes to exercise the right to purchase the ordinary shares, having fully complied with all conditions for the notification of intention to exercise the rights to purchase the ordinary shares, which includes the delivery of both the Warrants and the Notification Form of Intention to Exercise the rights to purchase the ordinary shares along with supporting evidence for the exercise of the Warrants as specified under Clause 5.1 f), and having made the full and correct payment of the subscription price for the ordinary shares, shall not be permitted to cancel or revoke the exercise of such rights, unless written consent is obtained from the Company.

5.9 In the case where the Warrant Holders deliver the Warrants in a number exceeding the number they intend to exercise, the Company will deliver a new Warrant certificate with the reduced number of Warrants to such Warrant Holders if the Warrants are in the scrip system, via registered postal mail within 14 days from the relevant Exercise Date, and will cancel the old Warrant certificate.

In this regard, please refer to the Terms and Conditions Governing the Rights and Obligations of the Issuer and Holders of the Warrants to Purchase Ordinary Shares of Techlead Next Public Company Limited No. 2 (TL-W2) for further details. For any inquiries regarding the exercise of rights to purchase ordinary shares of the Company, please contact the Place of Contact for the Exercise of the Warrants as per Clause 5.1 (e) above, or email investorrelations@techleadnext.com.

Please be informed accordingly,

Sincerely yours,

-signature-

(Mrs. Nopparat Suttiluk)
Company Secretary
Authorized person to disclose information